



Appendix V

Resource Allocation Model – Take Four

August 27, 2014

The purposes for changing our resource allocation model are varied:

- To change to a model based on addressing community needs measured in other ways and not just by state-defined FTES,
- To allocate additional funds to Cañada to address its underlying personnel infrastructure needs,
- To maintain a steady source of funding for CSM and prevent further funding decline, and
- To allow the colleges to continue to serve their communities in innovative ways.

Chancellor's Cabinet and the cabinets of each of the colleges have discussed various solutions over the summer. The current proposal addresses all of the concerns with the current allocation model by:

- Adding \$1.3M to Cañada in Step 1, and
- Eliminating the "growth" penalty in Step 4 for all colleges which particularly benefits CSM.
- Adding funds in the Demonstrated Need section in Step 6 for innovation and addressing the college and district plans.

This gives Cañada a permanent boost in its allocation hopefully in a time when additional revenue is significant and can absorb this increase. Eliminating the "growth" penalty addresses the downward spiral that this step in the current allocation model has caused CSM.

The need for funds for innovation is addressed by setting aside funds to be allocated in the Demonstrated Need section in Step 6. These funds would be allocated by the colleges for projects that meet the goals identified in the college and district strategic and educational master plans. These funds will be allocated using procedures such as have been developed for Skyline's President's Innovation Fund or CSM's Initiative Grants. Each project would be evaluated and the program could be adjusted, eliminated or rolled into the college's site allocation as an ongoing part of their site allocation. Those programs not deemed successful would be terminated and the funds would become available for new allocations. This would allow the colleges to explore and innovate, yet have the funds to institutionalize programs that meet our community needs. These funds would also be available to the District Office or Facilities to meet new or challenging needs there. Chancellor's Cabinet would approve the amount and distribution of the funds in this step. As we currently do for Measure G, each of the sites would prepare a brief report on the projects to be included in the succeeding year's budget. As in the past, the District Committee on Budget and Finance will review the allocation model annually, and we can expect any new model to have tweaks in the future!

Resource Allocation: 15/16 Budget Scenario

Worksheet A

1. Review Base Allocation and FTES Allocation (should be 80%/20% of funding). If a college should receive additional funding based on the review, allocate that.

Current Allocations are:

	Skyline	Cañada	CSM	District Office	Facilities	Central Svcs	Total	
14/15 Site Allocations	\$ 32,260,606	\$ 18,227,817	\$ 31,072,351	\$ 12,537,336	\$ 10,955,715	\$ 27,658,507	\$ 132,712,333	(A), (B)
	39.6%	22.3%	38.1%					
14/15 FTES	7,881	4,181	7,074				19,137	
13/14 FTES	7,881	4,181	7,074				19,137	
12/13 FTES	8,158	4,380	7,598				20,136	
11/12 FTES	8,104	4,366	7,531				20,001	
10/11 FTES	8,253	4,763	8,265				21,282	
5 yr average	8,055	4,374	7,509				19,938	(C)
Percent of total	40.4%	21.9%	37.7%					

Adjustment #1 is the one time increase in the Site Allocation for Cañada.

Adjustment #1	\$ 1,300,000	\$ -	\$ 1,300,000
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2. Allocate any increase in Central Services costs.

Based on 15/16 Budget

	Skyline	Cañada	CSM	District Office	Facilities	Central Svcs	Total	
Increased Costs						\$ 533,772	\$ 533,772	(B)

Prelim Budget 15/16

3. Allocate \$3.38 per square foot increase over previous year.

Change from Fall 14 to Fall 15 Space Inventory Report

	Skyline	Cañada	CSM	District Office	Facilities	Central Svcs	Total
					\$ -		\$ -

4. Allocate growth based on increase (or decrease) in 3-year FTES average.

Based on FTES Goals for 15/16

	Skyline	Cañada	CSM	District Office	Facilities	Central Svcs	Total
15/16 FTES	7,881	4,181	7,074				19,137
New 5 yr average	7,981	4,258	7,270			0	19,509
Change in 5 yr average	(74)	(116)	(238)			0	(429)

Allocate growth for international students only per the international student formula.

Growth allocation							\$ -	\$ -
International Students	\$ 364,672	\$ 45,864	\$ 234,086				\$ 644,622	
Total	\$ 364,672	\$ 45,864	\$ 234,086			\$ -	\$ 644,622	

(D)

5. District Office & Facilities gets 14% and 6% respectively of college growth allocations.

Calculate 15% and 7% of allocations in #4.

	Skyline	Cañada	CSM	District Office	Facilities	Central Svcs	Total
Growth allocation				\$ -	\$ -		
International Students				\$ 128,924		\$ (93,796)	\$ 35,129
Total	\$ -	\$ -	\$ -	\$ 128,924	\$ -	\$ (93,796)	\$ 35,129

(E)

6. Allocate any special amounts agreed upon.

Allocate 14/15 projected step and column increases. Allocate compensation where settled and reserve where not settled.

	Skyline	Cañada	CSM	District Office	Facilities	Central Svcs	Total
Step & Column Compensation						\$ 1,066,811	\$ 1,066,811
Demonstrated Need					\$ -	\$ 3,000,000	\$ 3,000,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,975,184	\$ 7,975,184

(A)

Prelim Budget 15/16

8. Final allocations

Sum the 14/15 Site Allocations with all of the adjustments.

	Skyline	Cañada	CSM	District Office	Facilities	Central Svcs	Total
14/15 Site Allocations	\$ 32,260,606	\$ 18,227,817	\$ 31,072,351	\$ 12,537,336	\$ 10,955,715	\$ 27,658,507	\$ 132,712,333
1. Adjustment #1	\$ -	\$ 1,300,000	\$ -	\$ -	\$ -	\$ -	\$ 1,300,000
2. Fixed Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 533,772	\$ 533,772
3. Square Footage	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
4. Growth	\$ 364,672	\$ 45,864	\$ 234,086	\$ -	\$ -	\$ -	\$ 644,622
5. DO & Facilities	\$ -	\$ -	\$ -	\$ 128,924	\$ -	\$ (93,796)	\$ 35,129
6. Special Allocations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,975,184	\$ 7,975,184
7. Adjustment #7	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ -	\$ 0
Total Increase	\$ 364,672	\$ 1,345,864	\$ 234,087	\$ 128,924	\$ 0	\$ 8,415,161	\$ 10,488,707
	Skyline	Cañada	CSM	District Office	Facilities	Central Svcs	Total
15/16 Site Allocations	\$ 32,625,278	\$ 19,573,681	\$ 31,306,438	\$ 12,666,260	\$ 10,955,715	\$ 36,073,668	\$ 143,201,040

Prop 30/One Time \$ 570,459 \$ 322,319 \$ 549,447 \$ 221,696 \$ 193,728 \$ 1,857,649

Total Allocation \$ 33,195,737 \$ 19,896,000 \$ 31,855,885 \$ 12,887,956 \$ 11,149,443 \$ 36,073,668 \$ 145,058,689

Facilities Square Footage 1,620,579
 50% of funds per sq. foot \$ 3.38
 50% of funds for growth 6.7%
 District Office percentage 15.4%